| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Insurance and Benefits |  |  |  |  |  |  |  |
| MA Early Retirement Incentive | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Unemployment Insurance | \$85,137 | \$67,203 | \$95,848 | \$92,700 | \$92,700 | \$0 | 0.00\% |
| Worcester County Retirement | \$896,139 | \$954,158 | \$1,039,818 | \$1,146,017 | \$1,210,965 | \$64,948 | 5.67\% |
| Workers Compensation Insurance | \$245,318 | \$236,466 | \$240,442 | \$273,000 | \$280,000 | \$7,000 | 2.56\% |
| Medicare | \$515,866 | \$526,663 | \$556,443 | \$558,775 | \$590,000 | \$31,225 | 5.59\% |
| Life Insurance | \$15,795 | \$15,865 | \$16,029 | \$16,480 | \$17,000 | \$520 | 3.16\% |
| Property/Casualty/Auto Insurance | \$107,780 | \$131,016 | \$135,608 | \$127,073 | \$162,266 | \$35,193 | 27.70\% |
| Health Insurance - Active Employees | \$5,057,308 | \$5,422,209 | \$5,513,984 | \$5,576,331 | \$5,907,875 | \$331,545 | 5.95\% |
| Health Insurance - Retirees | \$753,007 | \$725,161 | \$738,932 | \$762,088 | \$778,797 | \$16,709 | 2.19\% |
| Dental Insurance - Active Employees | \$216,927 | \$221,591 | \$217,113 | \$215,000 | \$221,634 | \$6,634 | 3.09\% |
| Dental Insurance - Retirees | \$84,725 | \$92,402 | \$93,895 | \$95,000 | \$102,227 | \$7,227 | 7.61\% |
| Short-Term Disability Insurance | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Subtotal: | \$7,978,002 | \$8,392,734 | \$8,648,111 | \$8,862,463 | \$9,363,464 | \$501,001 | 5.65\% |
| System Wide |  |  |  |  |  |  |  |
| District Treasurer Salary | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Administration Salary | \$199,500 | \$333,490 | \$344,060 | \$348,901 | \$348,901 | \$0 | 0.00\% |
| Transportation Coordinator Salary | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Other Administration and Clerical Support | \$521,719 | \$546,457 | \$560,430 | \$571,569 | \$569,936 | $(\$ 1,633)$ | -0.29\% |
| Substitute Clerical Salaries | \$8,851 | \$4,987 | \$2,405 | \$0 | \$0 | \$0 | 0.00\% |
| FY22 Unspecified District Wide Changes | \$0 | \$0 | \$0 | (\$749,000) | (\$1,004,492) | (\$255,492) | 34.11\% |
| SPED Bus Monitor Salaries | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Treasurer's Bond | \$361 | \$295 | \$295 | \$600 | \$600 | \$0 | 0.00\% |
| Contracted Services | \$90,331 | \$79,952 | \$104,586 | \$113,500 | \$121,200 | \$7,700 | 6.78\% |
| Contracted Services - Payroll | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| OPEB | \$50,000 | \$38,000 | \$100,000 | \$50,000 | \$50,000 | \$0 | 0.00\% |
| Track \& Field Stabilization Fund | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$0 | 0.00\% |
| Full Day Kindergarten Stabilization Fund | \$0 | \$0 | \$100,000 | \$100,000 | \$0 | (\$100,000) | -100.00\% |
| Legal Services | \$79,891 | \$114,891 | \$186,574 | \$100,000 | \$100,000 | \$0 | 0.00\% |
| Transportation - Regular Day | \$1,839,724 | \$1,979,460 | \$1,374,294 | \$1,946,240 | \$2,108,880 | \$162,640 | 8.36\% |
| Photocopier Expenses | \$57,810 | \$73,499 | \$73,396 | \$70,000 | \$70,000 | \$0 | 0.00\% |
| Transportation - Late Bus | \$18,700 | \$17,544 | \$11,908 | \$19,800 | \$21,600 | \$1,800 | 9.09\% |
| Transportation - McKinney Vento (Moved from SPED) | \$2,199 | \$5,610 | \$20,499 | \$20,000 | \$20,000 | \$0 | 0.00\% |
| Postage and Printing Expenses | \$52,371 | \$35,239 | \$30,331 | \$60,000 | \$40,000 | (\$20,000) | -33.33\% |
| General Office Supplies and Equipment | \$18,249 | \$29,635 | \$18,043 | \$20,000 | \$20,000 | \$0 | 0.00\% |
| COVID Expenditures (New FY22) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Administrative Technology | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Central Office Copy Machine Consumables (New) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| School Committee Membership/Dues | \$10,970 | \$11,993 | \$8,462 | \$12,000 | \$12,000 | \$0 | 0.00\% |
| Central Office Other Expenses/Membership | \$14,392 | \$14,575 | \$12,769 | \$12,000 | \$12,000 | \$0 | 0.00\% |
| System-Wide Professional Development | \$31,175 | \$44,787 | \$43,399 | \$45,000 | \$45,000 | \$0 | 0.00\% |
| Food Service Revolving Offset | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Salary Reserve | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Deficit Bond Payment | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| SPED Assessment | \$0 | \$27,597 | \$21,009 | \$20,877 | \$20,877 | \$0 | 0.00\% |
| School Choice Tuition-Out Assessment | \$446,389 | \$414,405 | \$460,657 | \$420,050 | \$500,000 | \$79,950 | 19.03\% |
| Charter Schools Tuition Assessment | \$432,975 | \$446,884 | \$463,894 | \$524,856 | \$515,746 | $(\$ 9,110)$ | -1.74\% |
| NRHS Building Project Debt Service | \$413,350 | \$402,850 | \$392,350 | \$384,475 | \$371,600 | $(\$ 12,875)$ | -3.35\% |
| High School Track and Field Debt Service | \$55,700 | \$65,000 | \$134,700 | \$141,750 | \$138,850 | $(\$ 2,900)$ | -2.05\% |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| NRHS AST/Leach Field Debt Service | \$0 | \$0 | \$0 | \$57,833 | \$52,092 | (\$5,741) | -9.93\% |
| HS New Construction Feasibility Study Debt (New FY22) | \$0 | \$0 | \$0 | \$0 | \$22,500 | \$22,500 | 100.00\% |
| Tuition Reimbursement - Unit A | \$57,000 | \$52,700 | \$70,000 | \$71,400 | \$70,000 | (\$1,400) | -1.96\% |
| Tuition Reimbursement - Unit C | \$1,383 | \$10,000 | \$5,310 | \$10,000 | \$10,000 | \$0 | 0.00\% |
| In State Travel - District Wide | \$8,039 | \$11,934 | \$11,870 | \$12,000 | \$12,000 | \$0 | 0.00\% |
| Subtotal: | \$4,411,079 | \$4,761,784 | \$4,601,241 | \$4,433,851 | \$4,299,290 | (\$134,561) | -3.03\% |
|  |  |  |  |  |  |  |  |
| Health |  |  |  |  |  |  |  |
| District Nurses Salaries | \$644,553 | \$695,283 | \$756,639 | \$801,904 | \$800,269 | (\$1,635) | -0.20\% |
| Substitute Nurses Salary | \$1,775 | \$934 | \$5,212 | \$6,000 | \$6,000 | \$0 | 0.00\% |
| Contracted Services | \$6,876 | \$5,082 | \$12,108 | \$6,830 | \$7,700 | \$870 | 12.74\% |
| Nursing Supplies \& Equipment | \$4,716 | \$7,412 | \$22,986 | \$13,100 | \$12,550 | (\$550) | -4.20\% |
| Nursing Professional Development | \$968 | \$790 | \$1,013 | \$1,350 | \$1,350 | \$0 | 0.00\% |
| NRHS EMT Program (Moved to HS FY22) | \$12,725 | \$12,794 | \$12,742 | \$16,491 | \$0 | $(\$ 16,491)$ | -100.00\% |
| Subtotal: | \$671,613 | \$722,295 | \$810,700 | \$845,675 | \$827,869 | (\$17,806) | -2.11\% |
|  |  |  |  |  |  |  |  |
| Facilities |  |  |  |  |  |  |  |
| Facilities Department Salaries | \$193,924 | \$206,781 | \$207,445 | \$209,532 | \$208,501 | (\$1,031) | -0.49\% |
| Custodial Salaries | \$1,253,891 | \$1,378,685 | \$1,436,569 | \$1,474,958 | \$1,513,782 | \$38,824 | 2.63\% |
| Custodial Overtime Expenses | \$78,708 | \$58,262 | \$32,338 | \$65,000 | \$55,000 | (\$10,000) | -15.38\% |
| Temporary Help | \$17,982 | \$22,332 | \$33,639 | \$35,000 | \$45,000 | \$10,000 | 28.57\% |
| Snow Removal | \$90,096 | \$116,370 | \$92,079 | \$112,000 | \$112,000 | \$0 | 0.00\% |
| Rubbish Removal/Septic | \$65,482 | \$62,726 | \$66,633 | \$71,500 | \$72,500 | \$1,000 | 1.40\% |
| Vehicle Expenses | \$49,453 | \$47,818 | \$16,468 | \$40,000 | \$31,000 | (\$9,000) | -22.50\% |
| Telephone * Moved from Technology FY19 | \$0 | \$77,168 | \$100,018 | \$86,500 | \$86,500 | \$0 | 0.00\% |
| Grounds Maintenance | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| General Repairs | \$280,050 | \$348,205 | \$262,482 | \$208,500 | \$249,500 | \$41,000 | 19.66\% |
| HVAC/Plumbing Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Custodial Supplies | \$154,117 | \$139,276 | \$120,033 | \$136,000 | \$136,000 | \$0 | 0.00\% |
| Grounds Supplies | \$53,114 | \$69,746 | \$49,767 | \$71,750 | \$64,750 | (\$7,000) | -9.76\% |
| Building Supplies | \$63,672 | \$70,071 | \$77,140 | \$92,000 | \$122,000 | \$30,000 | 32.61\% |
| Uniform Allowance | \$9,361 | \$10,912 | \$13,451 | \$14,000 | \$14,000 | \$0 | 0.00\% |
| Heating Fuel | \$220,445 | \$180,968 | \$187,686 | \$213,000 | \$280,000 | \$67,000 | 31.46\% |
| Electricity | \$387,251 | \$460,245 | \$371,719 | \$382,000 | \$500,000 | \$118,000 | 30.89\% |
| Propane Gas | \$17,642 | \$79,436 | \$65,781 | \$65,000 | \$90,000 | \$25,000 | 38.46\% |
| Scheduled Maintenance Projects | \$380,390 | \$235,323 | \$366,080 | \$301,620 | \$260,000 | (\$41,620) | -13.80\% |
| Inspections and DEP Compliance | \$258,365 | \$310,168 | \$348,295 | \$330,500 | \$377,500 | \$47,000 | 14.22\% |
| Building Security Systems | \$15,400 | \$35,651 | \$26,378 | \$91,000 | \$45,000 | $(\$ 46,000)$ | -50.55\% |
| Subtotal: | \$3,589,345 | \$3,910,142 | \$3,874,001 | \$3,999,860 | \$4,263,033 | \$263,173 | 6.58\% |
|  |  |  |  |  |  |  |  |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Substitute Teachers |  |  |  |  |  |  |  |
| Substitute Teachers - Regular | \$215,890 | \$186,088 | \$108,882 | \$223,686 | \$155,000 | $(\$ 68,686)$ | -30.71\% |
| Substitute Teachers - Long Term | \$326,046 | \$285,370 | \$302,803 | \$234,090 | \$300,000 | \$65,910 | 28.16\% |
| Subtotal: | \$541,936 | \$471,457 | \$411,686 | \$457,776 | \$455,000 | (\$2,776) | -0.61\% |
| Teaching and Learning |  |  |  |  |  |  |  |
| Teaching \& Learning Administration | \$211,305 | \$168,956 | \$116,620 | \$139,495 | \$199,577 | \$60,082 | 43.07\% |
| District Mentor Program | \$51,642 | \$45,285 | \$49,928 | \$40,000 | \$40,000 | \$0 | 0.00\% |
| Remote Learning Academy Teachers | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Teaching \& Learning Teacher Salaries-Moved to schools | \$233,398 | \$396,136 | \$469,456 | \$0 | \$0 | \$0 | 0.00\% |
| Teaching \& Learning Tutors and Assistants | \$28,335 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Curriculum Development | \$18,582 | \$23,363 | \$47,684 | \$47,000 | \$48,610 | \$1,610 | 3.43\% |
| District Textbook Adoption | \$120,584 | \$90,621 | \$36,681 | \$22,500 | \$32,565 | \$10,065 | 44.73\% |
| Curriculum Membership and Dues | \$345 | \$288 | \$160 | \$2,500 | \$2,500 | \$0 | 0.00\% |
| Professional Development - District Wide | \$75,270 | \$104,186 | \$150,433 | \$130,500 | \$143,600 | \$13,100 | 10.04\% |
| Instructional Software - District Wide | \$0 | \$0 | \$75,910 | \$97,500 | \$146,000 | \$48,500 | 49.74\% |
| Subtotal: | \$739,461 | \$828,834 | \$946,873 | \$479,495 | \$612,852 | \$133,357 | 27.81\% |
| Special Education |  |  |  |  |  |  |  |
| SPED Administration | \$580,941 | \$690,951 | \$758,207 | \$753,650 | \$794,222 | \$40,572 | 5.38\% |
| SPED Teacher Salaries - District Wide | \$4,666,135 | \$4,821,460 | \$4,963,518 | \$5,458,735 | \$5,401,079 | $(\$ 57,657)$ | -1.06\% |
| SPED Clerical Salaries | \$109,326 | \$130,877 | \$125,922 | \$132,946 | \$133,311 | \$365 | 0.27\% |
| SPED Summer Salaries | \$64,747 | \$103,361 | \$113,906 | \$105,500 | \$105,500 | \$0 | 0.00\% |
| SPED Assistants/Tutors: | \$1,520,910 | \$2,049,930 | \$2,205,274 | \$2,277,978 | \$2,324,013 | \$46,035 | 2.02\% |
| SPED Legal Expenses | \$67,976 | \$83,786 | \$152,549 | \$50,000 | \$52,500 | \$2,500 | 5.00\% |
| SPED Transportation | \$725,660 | \$115,141 | \$80,714 | \$124,000 | \$125,000 | \$1,000 | 0.81\% |
| Home/Hospital Tutoring: | \$3,692 | \$6,236 | \$10,000 | \$10,000 | \$10,000 | \$0 | 0.00\% |
| Contracted Services-Therapies/Evaluations | \$50,259 | \$73,875 | \$83,309 | \$81,500 | \$85,575 | \$4,075 | 5.00\% |
| Out of District Tuition | \$1,375,639 | \$1,413,011 | \$2,168,544 | \$1,879,600 | \$1,827,687 | $(\$ 51,913)$ | -2.76\% |
| Contracted Services - Other/Medicare Billing | \$20,719 | \$23,765 | \$26,181 | \$29,850 | \$32,255 | \$2,405 | 8.06\% |
| Supplies and Equipment | \$40,786 | \$47,466 | \$43,998 | \$49,000 | \$54,700 | \$5,700 | 11.63\% |
| Professional Development | \$6,094 | \$2,649 | \$3,767 | \$6,180 | \$6,250 | \$70 | 1.13\% |
| Subtotal: | \$9,232,885 | \$9,562,507 | \$10,735,889 | \$10,958,940 | \$10,952,092 | $(\$ 6,848)$ | -0.06\% |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Technology |  |  |  |  |  |  |  |
| Technology Department Salaries | \$464,481 | \$502,109 | \$533,440 | \$538,519 | \$535,880 | $(\$ 2,639)$ | -0.49\% |
| Professional Salaries | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Technology Tutors | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Contracted Services | \$229,218 | \$154,134 | \$182,313 | \$224,031 | \$295,155 | \$71,124 | 31.75\% |
| Computer Supplies | \$32,722 | \$30,347 | \$29,531 | \$18,400 | \$30,211 | \$11,811 | 64.19\% |
| Administrative Technology | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Professional Development | \$3,952 | \$274 | \$1,056 | \$6,000 | \$6,000 | \$0 | 0.00\% |
| Computer Hardware | \$404,097 | \$358,780 | \$249,060 | \$496,350 | \$443,140 | (\$53,210) | -10.72\% |
| Computer Software/Site Licensing: | \$261,347 | \$276,186 | \$246,745 | \$283,278 | \$383,245 | \$99,967 | 35.29\% |
| Professional Development-District Wide | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Telephone * Moved to Facilities FY19 | \$80,430 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Subtotal: | \$1,476,247 | \$1,321,830 | \$1,242,145 | \$1,566,578 | \$1,693,631 | \$127,053 | 8.11\% |
| Athletics |  |  |  |  |  |  |  |
| Athletic Director Salary | \$100,969 | \$102,946 | \$104,963 | \$107,020 | \$106,506 | (\$514) | -0.48\% |
| Athletic Trainer Salary | \$49,187 | \$50,171 | \$53,327 | \$52,197 | \$51,942 | (\$255) | -0.49\% |
| Athletic Department Clerical | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Coaches Salaries, HS | \$280,446 | \$279,237 | \$235,507 | \$321,010 | \$311,294 | $(\$ 9,716)$ | -3.03\% |
| Coaches Salaries, Middle School | \$46,040 | \$49,485 | \$26,010 | \$57,264 | \$52,014 | (\$5,250) | -9.17\% |
| Game Officials | \$4,420 | \$16,613 | \$3,862 | \$27,597 | \$28,425 | \$828 | 3.00\% |
| Game Staff | \$10,960 | \$12,900 | \$9,100 | \$13,000 | \$13,000 | \$0 | 0.00\% |
| Intramural Athletics, HS | \$5,697 | \$6,048 | \$2,009 | \$6,305 | \$6,312 | \$7 | 0.11\% |
| Police Details | \$176 | \$4,048 | \$2,354 | \$5,300 | \$5,300 | \$0 | 0.00\% |
| Winter Facilities Rentals (Was Hockey Ice Time) | \$9,928 | \$8,630 | \$13,762 | \$14,800 | \$15,300 | \$500 | 3.38\% |
| Equipment Reconditioning | \$14,025 | \$12,995 | \$13,734 | \$15,200 | \$15,500 | \$300 | 1.97\% |
| Athletic Transportation | \$1,306 | \$1,400 | \$83,840 | \$115,000 | \$115,000 | \$0 | 0.00\% |
| Athletic Supplies | \$68,425 | \$93,473 | \$67,880 | \$79,100 | \$79,600 | \$500 | 0.63\% |
| Athletic Other Expenses | \$21,014 | \$23,957 | \$20,509 | \$22,000 | \$22,000 | \$0 | 0.00\% |
| Athletics - Mascot Rebranding Expenses **New FY22 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 100.00\% |
| Intramural Athletics, Burbank | \$6,883 | \$6,059 | \$2,936 | \$6,305 | \$6,312 | \$7 | 0.11\% |
| Intramural Athletics, Hale | \$2,970 | \$3,030 | \$3,090 | \$6,305 | \$6,312 | \$7 | 0.11\% |
| Intramural Athletics, Sawyer | \$6,683 | \$6,059 | \$3,618 | \$6,305 | \$6,312 | \$7 | 0.11\% |
| Subtotal: | \$629,129 | \$677,051 | \$646,499 | \$854,708 | \$841,128 | $(\$ 13,580)$ | -1.59\% |
|  |  |  |  |  |  |  |  |
| Nashoba Regional High School |  |  |  |  |  |  |  |
| NRHS Administrative Salaries | \$449,761 | \$367,555 | \$400,022 | \$371,693 | \$429,111 | \$57,418 | 15.45\% |
| NRHS Extra Curricular Advisors | \$60,891 | \$70,358 | \$69,275 | \$66,965 | \$66,965 | \$0 | 0.00\% |
| NRHS Clerical Salaries | \$75,092 | \$94,244 | \$101,505 | \$116,988 | \$118,960 | \$1,972 | 1.69\% |
| Extra Duty: | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Contracted Services | \$34,722 | \$32,784 | \$38,480 | \$33,700 | \$59,450 | \$25,750 | 76.41\% |
| General Office Supplies | \$4,040 | \$14,661 | \$4,379 | \$5,500 | \$5,500 | \$0 | 0.00\% |
| Professional Development | \$1,327 | \$2,855 | \$2,144 | \$1,840 | \$2,000 | \$160 | 8.70\% |
| School Resource Officer | \$0 | \$52,200 | \$55,860 | \$58,182 | \$59,342 | \$1,160 | 1.99\% |
| 504 Compliance | \$0 | \$0 | \$0 | \$3,000 | \$5,000 | \$2,000 | 66.67\% |
| EMT Program Expenses (Moved from Health Services) | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$15,000 | 100.00\% |
| Other Expenses | \$58,371 | \$4,048 | \$3,890 | \$11,080 | \$11,080 | \$0 | 0.00\% |
| Copy Machine Consumables | \$26,464 | \$25,333 | \$20,988 | \$26,000 | \$26,000 | \$0 | 0.00\% |
| Subtotal: | \$710,668 | \$664,039 | \$696,543 | \$694,948 | \$798,408 | \$103,460 | 14.89\% |
| Art |  |  |  |  |  |  |  |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Art Teacher Salaries | \$220,747 | \$231,472 | \$212,057 | \$254,507 | \$188,109 | $(\$ 66,398)$ | -26.09\% |
| Art-Contracted Services | \$610 | \$1,039 | \$428 | \$2,000 | \$2,000 | \$0 | 0.00\% |
| Art-Supplies | \$18,409 | \$21,393 | \$19,506 | \$22,000 | \$20,000 | $(\$ 2,000)$ | -9.09\% |
| Art-Textbooks | \$399 | \$30 | \$0 | \$276 | \$2,276 | \$2,000 | 724.64\% |
| Art-Professional Development | \$885 | \$950 | \$443 | \$1,200 | \$1,200 | \$0 | 0.00\% |
| Subtotal: | \$241,049 | \$254,885 | \$232,434 | \$279,983 | \$213,585 | $(\$ 66,398)$ | -23.72\% |
| Business Education |  |  |  |  |  |  |  |
| Business Education Teacher Salaries | \$117,242 | \$208,099 | \$202,310 | \$156,044 | \$162,575 | \$6,531 | 4.19\% |
| Business Education-Contracted Services | \$13,003 | \$12,650 | \$7,771 | \$11,800 | \$13,000 | \$1,200 | 10.17\% |
| Business Education-Supplies | \$1,391 | \$2,293 | \$1,287 | \$2,070 | \$2,070 | \$0 | 0.00\% |
| Business Education-Textbooks | \$702 | \$92 | \$1,845 | \$900 | \$900 | \$0 | 0.00\% |
| Business Education-Professional Development | \$320 | \$2,898 | \$1,501 | \$1,000 | \$1,000 | \$0 | 0.00\% |
| Subtotal: | \$132,659 | \$226,033 | \$214,713 | \$171,814 | \$179,545 | \$7,731 | 4.50\% |
| English |  |  |  |  |  |  |  |
| English Teacher Salaries | \$886,745 | \$864,730 | \$894,366 | \$923,194 | \$753,237 | (\$169,957) | -18.41\% |
| English-Contracted Services | \$480 | \$0 | \$200 | \$400 | \$400 | \$0 | 0.00\% |
| English-Supplies | \$202 | \$1,601 | \$358 | \$1,350 | \$1,000 | (\$350) | -25.93\% |
| English-Textbooks | \$5,307 | \$7,304 | \$6,664 | \$7,800 | \$6,500 | (\$1,300) | -16.67\% |
| English-Professional Development | \$1,824 | \$7,025 | \$3,990 | \$7,000 | \$6,000 | $(\$ 1,000)$ | -14.29\% |
| Subtotal: | \$894,559 | \$880,660 | \$905,578 | \$939,744 | \$767,137 | $(\$ 172,607)$ | -18.37\% |
| Guidance |  |  |  |  |  |  |  |
| Guidance Counselor Salaries | \$569,001 | \$600,583.30 | \$619,787 | \$646,226 | \$657,351 | \$11,125 | 1.72\% |
| Guidance Department Clerical Salaries | \$88,624 | \$93,486.92 | \$91,098 | \$92,282 | \$91,826 | (\$456) | -0.49\% |
| Guidance-Contracted Services | \$4,421 | \$4,723.85 | \$4,282 | \$5,000 | \$5,800 | \$800 | 16.00\% |
| Guidance-Supplies | \$913 | \$1,026.75 | \$996 | \$1,400 | \$2,000 | \$600 | 42.86\% |
| Guidance-Professional Development/Other | \$2,554 | \$2,860.34 | \$2,910 | \$4,800 | \$2,000 | $(\$ 2,800)$ | -58.33\% |
| Subtotal: | \$665,514 | \$702,681 | \$719,073 | \$749,708 | \$758,977 | \$9,269 | 1.24\% |
| P.E., Health and Consumer Science |  |  |  |  |  |  |  |
| Physical Education Teacher Salaries | \$423,251 | \$429,888 | \$448,270 | \$464,447 | \$471,700 | \$7,253 | 1.56\% |
| Physical Education-Contracted Services | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$6,000 | 100.00\% |
| Physical Education-Supplies | \$6,923 | \$6,625 | \$7,339 | \$10,000 | \$8,760 | (\$1,240) | -12.40\% |
| Physical Education-Textbooks | \$0 | \$0 | \$0 | \$260 | \$0 | (\$260) | -100.00\% |
| Physical Education-Professional Development | \$423 | \$848 | \$894 | \$2,000 | \$2,000 | \$0 | 0.00\% |
| Subtotal: | \$430,596 | \$437,361 | \$456,503 | \$476,707 | \$488,460 | \$11,753 | 2.47\% |
| Library/Media |  |  |  |  |  |  |  |
| Library/Media Teacher Salaries | \$162,117 | \$168,119 | \$175,149 | \$242,363 | \$77,097 | (\$165,266) | -68.19\% |
| Library/Media Clerical Salaries/Assistants | \$21,702 | \$21,332 | \$28,144 | \$31,212 | \$31,060 | (\$152) | -0.49\% |
| Library/Media-Contracted Services | \$12,781 | \$12,647 | \$13,894 | \$14,300 | \$15,300 | \$1,000 | 6.99\% |
| Library Books and Periodicals | \$6,667 | \$5,850 | \$5,205 | \$7,500 | \$8,000 | \$500 | 6.67\% |
| Instructional Technology | \$7,185 | \$4,748 | \$2,590 | \$5,000 | \$5,000 | \$0 | 0.00\% |
| Library/Media Supplies | \$2,282 | \$1,242 | \$1,246 | \$2,600 | \$2,600 | \$0 | 0.00\% |
| Library/Media Professional Development | \$745 | \$1,151 | \$753 | \$1,000 | \$1,000 | \$0 | 0.00\% |
| Subtotal: | \$213,479 | \$215,090 | \$226,981 | \$303,975 | \$140,057 | $(\$ 163,918)$ | -53.92\% |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Math |  |  |  |  |  |  |  |
| Math Teacher Salaries | \$795,226 | \$838,759 | \$887,092 | \$936,746 | \$887,653 | (\$49,093) | -5.24\% |
| Math-Contracted Services | \$640 | \$1,198 | \$887 | \$9,500 | \$1,650 | $(\$ 7,850)$ | -82.63\% |
| Math-Supplies | \$2,641 | \$7,566 | \$13,635 | \$9,500 | \$8,500 | $(\$ 1,000)$ | -10.53\% |
| Math-Textbooks | \$21,787 | \$2,757 | \$9,256 | \$8,800 | \$12,100 | \$3,300 | 37.50\% |
| Math-Professional Development | \$0 | \$611 | \$354 | \$900 | \$900 | \$0 | 0.00\% |
| Subtotal: | \$820,293 | \$850,891 | \$911,225 | \$965,446 | \$910,803 | (\$54,643) | -5.66\% |
| Music |  |  |  |  |  |  |  |
| Music Teacher Salaries | \$136,083 | \$144,644 | \$155,969 | \$165,608 | \$172,140 | \$6,532 | 3.94\% |
| Music-Contracted Services | \$11,494 | \$13,626 | \$12,005 | \$19,000 | \$19,000 | \$0 | 0.00\% |
| Music-Supplies | \$11,631 | \$19,321 | \$19,426 | \$18,000 | \$18,000 | \$0 | 0.00\% |
| Music-Textbooks | \$1,348 | \$1,980 | \$1,842 | \$2,000 | \$2,000 | \$0 | 0.00\% |
| Music-Professional Development | \$1,477 | \$1,781 | \$1,530 | \$2,900 | \$2,900 | \$0 | 0.00\% |
| Subtotal: | \$162,033 | \$181,353 | \$190,772 | \$207,508 | \$214,040 | \$6,532 | 3.15\% |
| Social Studies |  |  |  |  |  |  |  |
| Social Studies Teacher Salaries | \$873,775 | \$833,121 | \$868,564 | \$903,126 | \$916,040 | \$12,914 | 1.43\% |
| Social Studies-Contracted Services | \$0 | \$0 | \$650 | \$0 | \$1,000 | \$1,000 | 100.00\% |
| Social Studies-Supplies | \$376 | \$519 | \$632 | \$1,000 | \$1,000 | \$0 | 0.00\% |
| Social Studies-Textbooks | \$18,662 | \$24,156 | \$24,617 | \$13,200 | \$3,000 | (\$10,200) | -77.27\% |
| Social Studies-Professional Development | \$125 | \$1,375 | \$1,012 | \$2,000 | \$2,000 | \$0 | 0.00\% |
| Subtotal: | \$892,938 | \$859,172 | \$895,475 | \$919,326 | \$923,040 | \$3,714 | 0.40\% |
| Science |  |  |  |  |  |  |  |
| Science Teacher Salaries | \$1,006,023 | \$987,360 | \$1,030,744 | \$1,065,175 | \$1,022,444 | (\$42,731) | -4.01\% |
| Science-Contracted Services | \$999 | \$999 | \$1,973 | \$2,760 | \$2,760 | \$0 | 0.00\% |
| Science-Supplies | \$28,551 | \$37,709 | \$28,214 | \$41,400 | \$41,400 | \$0 | 0.00\% |
| Science-Textbooks | \$11,730 | \$9,963 | \$33,189 | \$3,000 | \$10,000 | \$7,000 | 233.33\% |
| Science-Professional Development | \$1,820 | \$1,696 | \$1,194 | \$1,300 | \$1,300 | \$0 | 0.00\% |
| Subtotal: | \$1,049,124 | \$1,037,727 | \$1,095,314 | \$1,113,635 | \$1,077,904 | (\$35,731) | -3.21\% |
| Technology Education |  |  |  |  |  |  |  |
| Technology Education Teacher Salaries | \$335,482 | \$268,479 | \$274,225 | \$280,079 | \$290,497 | \$10,418 | 3.72\% |
| Technology Education-Contracted Services | \$200 | \$920 | \$410 | \$920 | \$1,000 | \$80 | 8.70\% |
| Technology Education-Supplies | \$12,316 | \$15,547 | \$12,166 | \$13,544 | \$14,000 | \$456 | 3.37\% |
| Tech Ed-Instructional Technology | \$0 | \$1,565 | \$11 | \$2,070 | \$2,070 | \$0 | 0.00\% |
| Technology Education-Textbooks | \$7,147 | \$0 | \$2,987 | \$3,572 | \$4,000 | \$428 | 11.98\% |
| Technology Education-Professional Development | \$0 | \$125 | \$135 | \$600 | \$600 | \$0 | 0.00\% |
| Subtotal: | \$355,145 | \$286,637 | \$289,933 | \$300,785 | \$312,167 | \$11,382 | 3.78\% |
| Foreign Language |  |  |  |  |  |  |  |
| Foreign Language Teacher Salaries | \$646,522 | \$591,783 | \$614,335 | \$624,640 | \$609,119 | (\$15,521) | -2.48\% |
| Foreign Language-Contracted Services | \$0 | \$0 | \$1,950 | \$0 | \$0 | \$0 | 0.00\% |
| Foreign Language-Supplies | \$1,832 | \$1,849 | \$1,838 | \$2,000 | \$1,000 | $(\$ 1,000)$ | -50.00\% |
| Foreign Language-Textbooks | \$6,524 | \$7,054 | \$3,133 | \$9,500 | \$7,500 | $(\$ 2,000)$ | -21.05\% |
| Foreign Language-Professional Development | \$1,515 | \$846 | \$1,305 | \$1,050 | \$1,000 | (\$50) | -4.76\% |
| Subtotal: | \$656,392 | \$601,532 | \$622,561 | \$637,190 | \$618,619 | (\$18,571) | -2.91\% |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| ASC |  |  |  |  |  |  |  |
| ASC Teacher Salaries | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| ASC Tutors/Assistants Salaries | \$49,987 | \$55,268 | \$63,988 | \$67,116 | \$36,035 | (\$31,081) | -46.31\% |
| ASC Contracted Services | \$0 | \$0 | \$203 | \$0 | \$0 | \$0 | 0.00\% |
| ASC Supplies | \$2,292 | \$1,614 | \$12,731 | \$3,320 | \$3,320 | \$0 | 0.00\% |
| ASC Textbooks | \$0 | \$0 | \$0 | \$1,020 | \$1,020 | \$0 | 0.00\% |
| ASC Professional Development | \$0 | \$0 | \$292 | \$500 | \$500 | \$0 | 0.00\% |
| Subtotal: | \$52,279 | \$56,883 | \$77,214 | \$71,956 | \$40,875 | (\$31,081) | -43.19\% |
| ELL (Moved from T\&L Budget to School Based) |  |  |  |  |  |  |  |
| ELL Teacher Salaries | \$0 | \$0 | \$0 | \$96,108 | \$96,025 | (\$83) | -0.09\% |
| ELL Tutors/Assistants Salaries | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| ELL Contracted Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| ELL Supplies | \$0 | \$0 | \$0 | \$3,320 | \$3,320 | \$0 | 0.00\% |
| ELL Textbooks | \$0 | \$0 | \$0 | \$1,020 | \$1,020 | \$0 | 0.00\% |
| ELL Professional Development | \$0 | \$0 | \$0 | \$500 | \$500 | \$0 | 0.00\% |
| Subtotal: | \$0 | \$0 | \$0 | \$100,948 | \$100,865 | (\$83) | -0.08\% |
|  |  |  |  |  |  |  |  |
| Burbank Administrative Salaries | \$115,566 | \$224,374 | \$228,538 | \$238,556 | \$237,413 | (\$1,143) | -0.48\% |
| Burbank Teacher Salaries | \$1,491,370 | \$1,505,322 | \$1,568,727 | \$1,846,341 | \$1,872,549 | \$26,208 | 1.42\% |
| Burbank Extra-Curricular Advisors | \$23,366 | \$25,374 | \$25,409 | \$33,623 | \$33,623 | \$0 | 0.00\% |
| Burbank Clerical Salaries | \$53,310 | \$54,371 | \$55,474 | \$56,583 | \$56,306 | (\$277) | -0.49\% |
| Burbank Classroom Assistants | \$33,370 | \$34,808 | \$35,124 | \$36,207 | \$36,052 | (\$155) | -0.43\% |
| Contracted Services | \$1,372 | \$3,758 | \$412 | \$3,900 | \$1,700 | $(\$ 2,200)$ | -56.41\% |
| General Office Supplies | \$3,530 | \$3,680 | \$2,247 | \$4,820 | \$4,307 | (\$513) | -10.64\% |
| Textbooks | \$634 | \$173 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| General Instructional Supplies | \$14,264 | \$12,302 | \$19,765 | \$31,377 | \$22,057 | (\$9,320) | -29.70\% |
| Music Supplies | \$2,231 | \$2,042 | \$2,543 | \$1,600 | \$1,450 | (\$150) | -9.38\% |
| Physical Education Supplies | \$2,610 | \$2,345 | \$1,659 | \$1,355 | \$3,710 | \$2,355 | 173.80\% |
| Art Supplies | \$3,019 | \$3,075 | \$2,130 | \$3,200 | \$2,500 | (\$700) | -21.88\% |
| Instructional Technology | \$4,883 | \$2,431 | \$3,667 | \$5,084 | \$12,715 | \$7,631 | 150.10\% |
| Library Books and Periodicals | \$2,550 | \$2,595 | \$2,265 | \$2,675 | \$2,675 | \$0 | 0.00\% |
| Guidance Supplies | \$261 | \$255 | \$0 | \$0 | \$40 | \$40 | 100.00\% |
| Library/Media Supplies | \$172 | \$138 | \$29 | \$250 | \$250 | \$0 | 0.00\% |
| Professional Development | \$3,000 | \$3,513 | \$2,384 | \$3,508 | \$3,508 | \$0 | 0.00\% |
| Other Expenses | \$10,232 | \$15,818 | \$5,174 | \$5,570 | \$5,250 | (\$320) | -5.75\% |
| 504 Compliance | \$0 | \$698 | \$811 | \$1,000 | \$2,000 | \$1,000 | 100.00\% |
| Library/Media Other Expenses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Paper and Copy Machine Consumables | \$8,483 | \$7,958 | \$5,816 | \$10,870 | \$10,870 | \$0 | 0.00\% |
| Subtotal: | \$1,774,223 | \$1,905,029 | \$1,962,173 | \$2,286,519 | \$2,308,975 | \$22,456 | 0.98\% |
|  |  |  |  |  |  |  |  |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Center School |  |  |  |  |  |  |  |
| Center School Administrative Salaries | \$207,966 | \$213,281 | \$218,533 | \$222,904 | \$221,811 | (\$1,093) | -0.49\% |
| Center School Teacher Salaries | \$3,079,263 | \$3,052,283 | \$3,196,535 | \$3,336,395 | \$3,533,403 | \$197,008 | 5.90\% |
| Center School Extra-Curricular Advisors | \$1,114 | \$1,515 | \$1,803 | \$2,376 | \$2,376 | \$0 | 0.00\% |
| Center School Clerical Salaries | \$68,239 | \$74,852 | \$76,889 | \$79,232 | \$79,986 | \$754 | 0.95\% |
| Center School Classroom Assistants | \$60,654 | \$66,432 | \$78,414 | \$140,237 | \$176,770 | \$36,533 | 26.05\% |
| Contracted Services | \$1,327 | \$1,528 | \$1,635 | \$3,500 | \$3,000 | (\$500) | -14.29\% |
| General Office Supplies | \$757 | \$1,024 | \$647 | \$1,500 | \$1,500 | \$0 | 0.00\% |
| Textbooks | \$5,884 | \$12,558 | \$7,314 | \$7,500 | \$7,000 | (\$500) | -6.67\% |
| General Instructional Supplies | \$33,024 | \$35,938 | \$43,496 | \$48,592 | \$45,431 | $(\$ 3,161)$ | -6.51\% |
| Music Supplies | \$760 | \$1,489 | \$1,363 | \$1,800 | \$1,800 | \$0 | 0.00\% |
| Physical Education Supplies | \$1,605 | \$1,703 | \$458 | \$1,600 | \$1,600 | \$0 | 0.00\% |
| Art Supplies | \$1,541 | \$1,756 | \$2,010 | \$2,000 | \$2,000 | \$0 | 0.00\% |
| Instructional Technology | \$5,051 | \$2,333 | \$5,288 | \$7,439 | \$8,500 | \$1,061 | 14.26\% |
| Library Books and Periodicals | \$3,184 | \$1,838 | \$2,058 | \$4,600 | \$4,600 | \$0 | 0.00\% |
| Guidance Supplies | \$411 | \$450 | \$377 | \$600 | \$600 | \$0 | 0.00\% |
| Library/Media Supplies | \$1,356 | \$3,024 | \$1,959 | \$3,700 | \$3,700 | \$0 | 0.00\% |
| Professional Development | \$1,420 | \$2,410 | \$5,589 | \$4,500 | \$4,500 | \$0 | 0.00\% |
| 504 Compliance | \$1,398 | \$4,068 | \$0 | \$700 | \$700 | \$0 | 0.00\% |
| Other Expenses | \$1,213 | \$6,257 | \$3,983 | \$4,400 | \$4,400 | \$0 | 0.00\% |
| Library/Media Other Expenses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Paper and Copy Machine Consumables | \$13,910 | \$15,497 | \$13,817 | \$17,954 | \$17,954 | \$0 | 0.00\% |
| Subtotal: | \$3,490,076 | \$3,500,237 | \$3,662,168 | \$3,891,528 | \$4,121,631 | \$230,103 | 5.91\% |
| Hale School |  |  |  |  |  |  |  |
| Hale School Administrative Salaries | \$121,385 | \$121,385 | \$166,515 | \$168,405 | \$167,793 | (\$612) | -0.36\% |
| Hale School Teacher Salaries | \$1,559,672 | \$1,621,210 | \$1,696,061 | \$1,939,744 | \$1,954,669 | \$14,925 | 0.77\% |
| Hale School Extra-Curricular Advisors | \$27,228 | \$33,832 | \$41,719 | \$54,641 | \$54,641 | \$0 | 0.00\% |
| Hale School Clerical Salaries | \$50,683 | \$52,960 | \$55,420 | \$56,583 | \$56,306 | (\$277) | -0.49\% |
| Hale School Classroom Assistants | \$36,973 | \$37,941 | \$39,545 | \$36,207 | \$36,035 | (\$172) | -0.48\% |
| Contracted Services | \$1,132 | \$4,073 | \$3,418 | \$8,700 | \$7,000 | $(\$ 1,700)$ | -19.54\% |
| General Office Supplies | \$6,293 | \$4,593 | \$5,815 | \$5,000 | \$5,000 | \$0 | 0.00\% |
| Textbooks | \$2,512 | \$327 | \$1,129 | \$2,000 | \$1,000 | $(\$ 1,000)$ | -50.00\% |
| General Instructional Supplies | \$27,231 | \$24,310 | \$20,815 | \$39,645 | \$36,000 | $(\$ 3,645)$ | -9.19\% |
| Music Supplies | \$2,900 | \$2,970 | \$2,790 | \$3,000 | \$2,000 | (\$1,000) | -33.33\% |
| Physical Education Supplies | \$0 | \$477 | \$1,475 | \$1,500 | \$1,500 | \$0 | 0.00\% |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Art Supplies | \$3,118 | \$2,601 | \$2,802 | \$3,300 | \$3,300 | \$0 | 0.00\% |
| Instructional Technology | \$5,566 | \$2,118 | \$239 | \$6,000 | \$6,000 | \$0 | 0.00\% |
| Library Books and Periodicals | \$3,257 | \$2,449 | \$2,481 | \$3,000 | \$3,000 | \$0 | 0.00\% |
| Guidance Supplies | \$131 | \$138 | \$0 | \$3,000 | \$3,000 | \$0 | 0.00\% |
| Library/Media Supplies | \$699 | \$793 | \$925 | \$1,000 | \$1,000 | \$0 | 0.00\% |
| Professional Development | \$2,003 | \$2,332 | \$5,806 | \$7,500 | \$7,500 | \$0 | 0.00\% |
| 504 Compliance | \$419 | \$2,113 | \$2,075 | \$1,000 | \$1,000 | \$0 | 0.00\% |
| Other Expenses | \$1,000 | \$75 | \$850 | \$1,850 | \$1,850 | \$0 | 0.00\% |
| Library/Media Other Expenses | \$0 | \$0 | \$0 | \$3,000 | \$3,000 | \$0 | 0.00\% |
| Paper and Copy Machine Consumables | \$8,975 | \$3,789 | \$5,794 | \$9,500 | \$9,500 | \$0 | 0.00\% |
| Subtotal: | \$1,861,175 | \$1,920,487 | \$2,055,674 | \$2,354,575 | \$2,361,094 | \$6,519 | 0.28\% |
|  |  |  |  |  |  |  |  |
| Mary Rowlandson School |  |  |  |  |  |  |  |
| Rowlandson Administrative Salaries | \$211,699 | \$217,089 | \$222,417 | \$226,865 | \$225,753 | (\$1,112) | -0.49\% |
| Rowlandson Teacher Salaries | \$2,519,700 | \$2,693,988 | \$2,909,587 | \$3,029,460 | \$3,175,240 | \$145,780 | 4.81\% |
| Rowlandson Extra-Curricular Advisors | \$7,426 | \$7,726 | \$4,292 | \$7,881 | \$7,881 | \$0 | 0.00\% |
| Rowlandson Clerical Salaries | \$52,954 | \$54,267 | \$55,394 | \$56,583 | \$56,306 | (\$277) | -0.49\% |
| Rowlandson Classroom Assistants | \$54,844 | \$42,127 | \$60,842 | \$130,436 | \$100,911 | (\$29,525) | -22.64\% |
| Contracted Services | \$332 | \$505 | \$62 | \$2,000 | \$1,200 | (\$800) | -40.00\% |
| General Office Supplies | \$1,481 | \$1,576 | \$1,830 | \$1,500 | \$1,500 | \$0 | 0.00\% |
| Textbooks | \$3,387 | \$10,129 | \$11,736 | \$20,905 | \$23,450 | \$2,545 | 12.17\% |
| General Instructional Supplies | \$19,406 | \$16,503 | \$40,549 | \$22,850 | \$22,800 | (\$50) | -0.22\% |
| Music Supplies | \$1,794 | \$2,265 | \$236 | \$2,850 | \$3,000 | \$150 | 5.26\% |
| Physical Education Supplies | \$1,821 | \$1,161 | \$46 | \$1,450 | \$2,000 | \$550 | 37.93\% |
| Art Supplies | \$1,121 | \$1,248 | \$1,247 | \$1,875 | \$1,875 | \$0 | 0.00\% |
| Instructional Technology | \$6,212 | \$2,139 | \$5,664 | \$7,832 | \$8,995 | \$1,163 | 14.85\% |
| Library Books and Periodicals | \$4,647 | \$4,452 | \$3,804 | \$4,720 | \$4,720 | \$0 | 0.00\% |
| Guidance Supplies | \$1,224 | \$474 | \$350 | \$350 | \$0 | (\$350) | -100.00\% |
| Library/Media Supplies | \$230 | \$247 | \$222 | \$250 | \$250 | \$0 | 0.00\% |
| Professional Development | \$2,824 | \$2,663 | \$2,376 | \$5,000 | \$5,000 | \$0 | 0.00\% |
| 504 Compliance | \$1,721 | \$2,202 | \$0 | \$2,500 | \$2,500 | \$0 | 0.00\% |
| Other Expenses | \$1,795 | \$19,625 | \$5,037 | \$2,100 | \$500 | (\$1,600) | -76.19\% |
| Library/Media Other Expenses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Paper and Copy Machine Consumables | \$13,449 | \$10,596 | \$8,884 | \$10,870 | \$10,870 | \$0 | 0.00\% |
| Subtotal: | \$2,908,066 | \$3,090,980 | \$3,334,576 | \$3,538,277 | \$3,654,751 | \$116,474 | 3.29\% |


| Executive Summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change FY 21 to FY 22 | Change \% |
| Florence Sawyer School |  |  |  |  |  |  |  |
| Sawyer Administrative Salaries | \$316,433 | \$354,496 | \$316,369 | \$322,696 | \$319,664 | $(\$ 3,032)$ | -0.94\% |
| Sawyer Teacher Salaries | \$4,131,804 | \$4,226,398 | \$4,395,125 | \$4,770,783 | \$5,086,847 | \$316,064 | 6.62\% |
| Sawyer Extra-Curricular Advisors | \$34,654 | \$39,188 | \$37,856 | \$45,443 | \$45,443 | \$0 | 0.00\% |
| Sawyer Clerical Salaries | \$90,013 | \$103,105 | \$105,593 | \$101,849 | \$101,350 | (\$499) | -0.49\% |
| Sawyer Classroom Assistants | \$123,245 | \$98,546 | \$103,742 | \$162,661 | \$220,647 | \$57,986 | 35.65\% |
| Contracted Services | \$5,737 | \$3,689 | \$2,908 | \$7,385 | \$6,450 | (\$935) | -12.66\% |
| General Office Supplies | \$6,156 | \$5,699 | \$11,369 | \$12,000 | \$12,000 | \$0 | 0.00\% |
| Textbooks | \$17,764 | \$15,735 | \$13,851 | \$11,400 | \$10,000 | (\$1,400) | -12.28\% |
| General Instructional Supplies | \$32,354 | \$28,474 | \$22,421 | \$67,812 | \$56,020 | (\$11,792) | -17.39\% |
| Music Supplies | \$3,766 | \$3,094 | \$3,610 | \$3,400 | \$3,400 | \$0 | 0.00\% |
| Physical Education Supplies | \$4,995 | \$3,712 | \$4,707 | \$6,000 | \$6,000 | \$0 | 0.00\% |
| Art Supplies | \$4,259 | \$4,437 | \$4,810 | \$5,600 | \$5,600 | \$0 | 0.00\% |
| Instructional Technology | \$11,919 | \$8,309 | \$4,120 | \$7,280 | \$7,280 | \$0 | 0.00\% |
| Library Books and Periodicals | \$8,677 | \$8,424 | \$8,918 | \$7,000 | \$8,500 | \$1,500 | 21.43\% |
| Guidance Supplies | \$221 | \$134 | \$421 | \$1,500 | \$1,500 | \$0 | 0.00\% |
| Library/Media Supplies | \$1,032 | \$1,300 | \$1,271 | \$2,700 | \$2,700 | \$0 | 0.00\% |
| Professional Development | \$8,232 | \$5,262 | \$6,310 | \$9,425 | \$9,250 | (\$175) | -1.86\% |
| Other Expenses | \$14,957 | \$13,419 | \$24,714 | \$1,600 | \$1,600 | \$0 | 0.00\% |
| 504 Compliance | \$1,861 | \$1,022 | \$2,680 | \$2,500 | \$2,500 | \$0 | 0.00\% |
| Library/Media Other Expenses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Paper and Copy Machine Consumables | \$16,143 | \$17,892 | \$15,837 | \$16,897 | \$16,897 | \$0 | 0.00\% |
| Subtotal: | \$4,834,222 | \$4,942,333 | \$5,086,633 | \$5,565,931 | \$5,923,648 | \$357,717 | 6.43\% |
| Total Budget | \$51,414,186 | \$53,262,643 | \$55,552,688.16 | \$58,029,848 | \$59,222,941 | \$1,193,093 | 2.06\% |


|  | FY18 Actual | FY19 Actual | FY20 Actual | FY21 Voted | FY22 Voted | Dollar Change | Change \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Budget | \$50,859,584 | \$52,662,844 | \$54,937,242 | \$57,375,790 | \$58,567,899 | \$1,192,109 | 2.08\% |
| Capital Equipment/ Leases (Copiers) | \$85,552 | \$131,949 | \$88,396 | \$70,000 | \$70,000 | \$0 | 0.00\% |
| Debt Service | \$469,050 | \$467,850 | \$527,050 | \$584,058 | \$585,042 | \$984 | 0.17\% |
| Total Budget | \$51,414,186 | \$53,262,643 | \$55,552,688 | \$58,029,848 | \$59,222,941 | \$1,193,093 | 2.06\% |


| * | Principal | Interest | Total for FY22 |
| :---: | :---: | :---: | :---: |
| HS Renovation Bond | \$345,000 | \$26,600 | \$371,600 |
| HS Track and Field | \$145,000 | \$18,850 | \$163,850 |
| HS Leach Field \& Fuel Storage | \$48,000 | \$4,092 | \$52,092 |
| Feasibility Study (TBD)(no prinicpal in year 1) |  | \$22,500 | \$22,500 |
| Total Debt | \$538,000 | \$72,042 | \$610,042 |
| HS Track and Field Debt funded by Athletic Revolving Fund |  |  | $(\$ 25,000)$ |
| Total Debt Assessed |  |  | \$585,042 |

